



Analyst Meeting 3Q'19 Result

November 6, 2019

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HomePro is the **leading home** improvement retailer in Thailand.



HomePro's products cover 40,000 items



HomePro operates 93 stores nationwide



HomePro provides complete service as One Stop Shopping





### Corporate Group Structure





### Home Product Center Plc. : Operating HomePro in Thailand



## Market Village Co., Ltd.

- Holds 99.99% of total shares
- Objective to manage rental space and provide utilities services to tenants.



# Home Product Center (Malaysia) Sdn. Bhd.

- Holds 100% of total shares
- Objective to operate a retail business in Malaysia.



# Mega Home Center Co., Ltd.

- Holds 99.99% of total shares
- Objective to operate retail business under trade name "Mega Home".





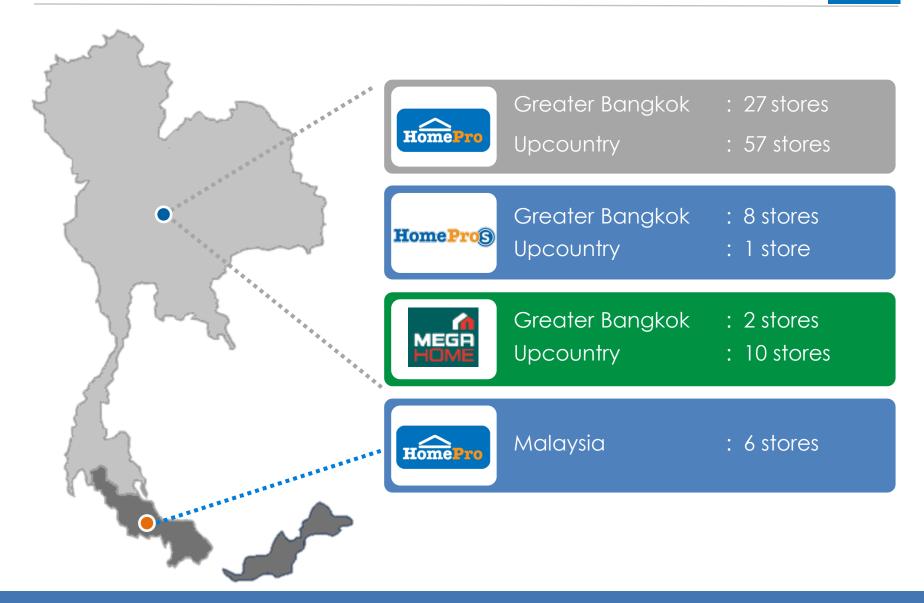
## DC Service Center Co., Ltd.

- Holds 99.99% of total shares
- Objective to operate the warehousing and distribution.



# **Store Footprint**

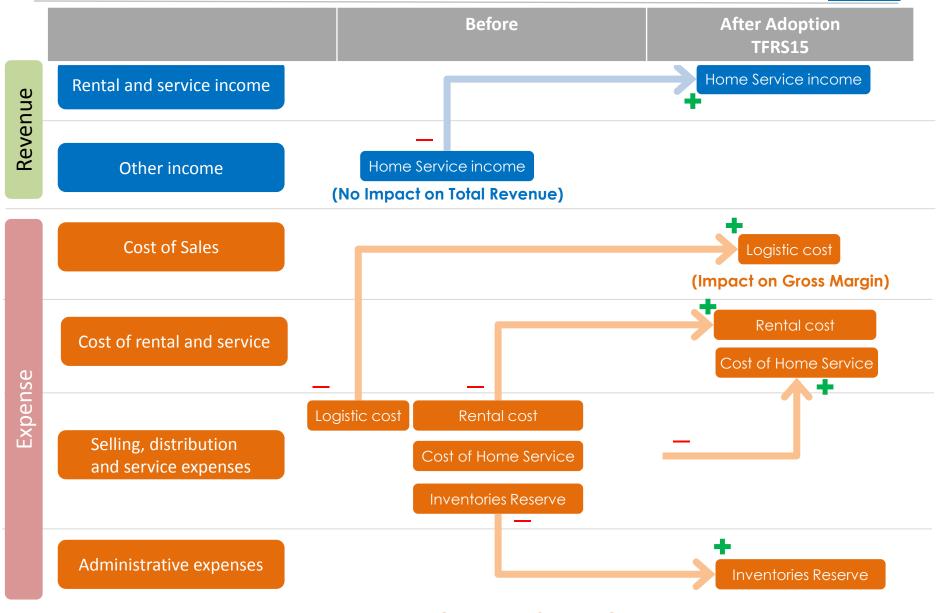






### TFRS 15 Adoption - Revenue from Contracts with Customers







# TFRS 15 Adoption - Revenue from Contracts with Customers



	9M'2018 Adoption		Reclassification		9M'2018 After Adoption TFRS15		Remark
Sales	45,720.2	100.0%			45,720.2	100.0%	
Rental and Service Income	1,437.2	3.1%	311.3	0.7%	1,748.5	3.8%	Home Service
Other Income	1,701.5	3.7%	(311.3)	0.7%	1,390.3	3.0%	income reclassify from other income
Total Revenue	48,859.0	106.9%			48,859.0	106.9%	
Cost of sales	33,317.6	72.9%	448.9	0.9%	33,766.5	73.9%	Logistic cost reclassify from SG&A
Gross profit %	27.1		(0.9)		26.2		
Cost of rental and service	_	-	1,050.4	2.3%	1,050.4	2.3%	Expenses related to rental business and home service reclassify from SG&A
Selling and service expenses	9,016.2	19.7%	(1,548.7)	(3.4%)	7,467.5	16.3%	,
Administrative expenses	1,377.30	3.0%	49.4	0.1%	1,426.7	3.1%	Inventory reserve reclassify from SG&A
Other expenses	18.0	0.0%	-	-	18.0	0.0%	
Total Expense	10,411.5	22.8%	(448.9)	(0.9%)	6,573.79	21.8%	





Unit: MB

				01111 77715		
	9M'19	% of sales	9M'18	% of sales	Var	% change
Sales	47,046.0	100.0%	45,720.2	100.0%	1,325.8	2.9%
Rental and Service Income	1,951.9	4.1%	1,748.5	3.8%	203.4	11.6%
Other Income	1,496.0	3.2%	1,390.3	3.0%	105.7	7.6%
Total Revenue	50,493.9	107.3%	48,859.0	106.9%	1,634.9	3.3%
Cost of sales	34,549.6	73.4%	33,766.5	73.9%	783.1	2.3%
Gross profit	12,496.4	26.6%	11,953.7	26.1%	542.7	4.5%
Cost of Rental and Service	1,131.4	2.4%	1,050.4	2.3%	81.0	7.7%
Total Expenses	9,040.2	19.2%	8,912.2	19.5%	127.9	1.4%
EBIT	5,772.7	12.3%	5,129.9	11.2%	642.9	12.5%
Finance Cost	315.5	0.7%	291.7	0.6%	23.8	8.2%
Tax	1,028.5	2.2%	911.3	2.0%	117.1	12.9%
Net Profit	4,428.7	9.4%	3,926.8	8.6%	501.9	12.8%
Depreciation	2,192.5	4.7%	2,280.3	5.0%	(87.8)	(3.9%)
EBITDA	7,965.2	16.9%	7,410.2	16.2%	555.0	7.5%



# Sustainable Sales Growth

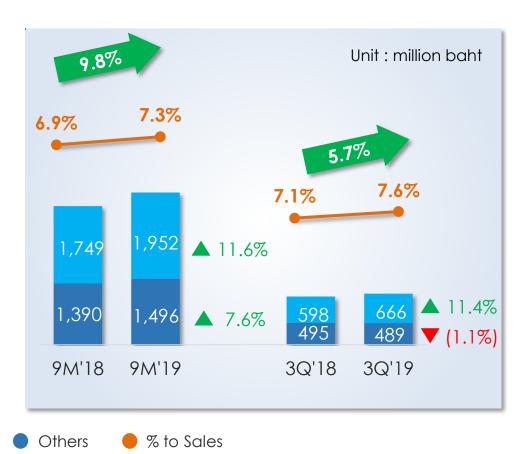








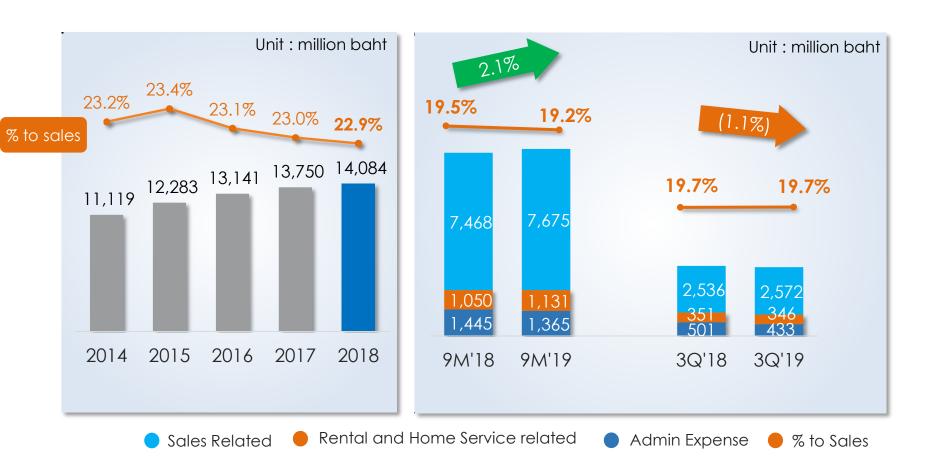




- Nine-month period's rental and service income was up from higher rental income from Market Village and leasable areas of HomePro's stores, including areas for organizing promotional events with suppliers, as well as income from "Home Service".
- Nine-month period's other income was up due to the increase of income from promotional activities with suppliers, interest received, and miscellaneous income.



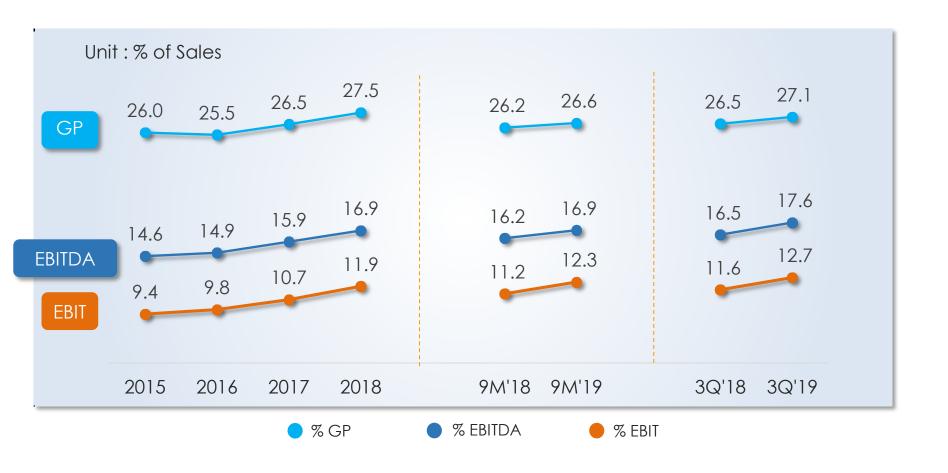




Nine-month period's of SG&A increased were mainly driven by the in personnel expenses, rental cost, utility cost, merchant fees, maintenance cost, and marketing expense. However, SG&A as a percentage of sales has marginally improved, resulting in the decrease from 19.49% in the previous year to 19.22%.



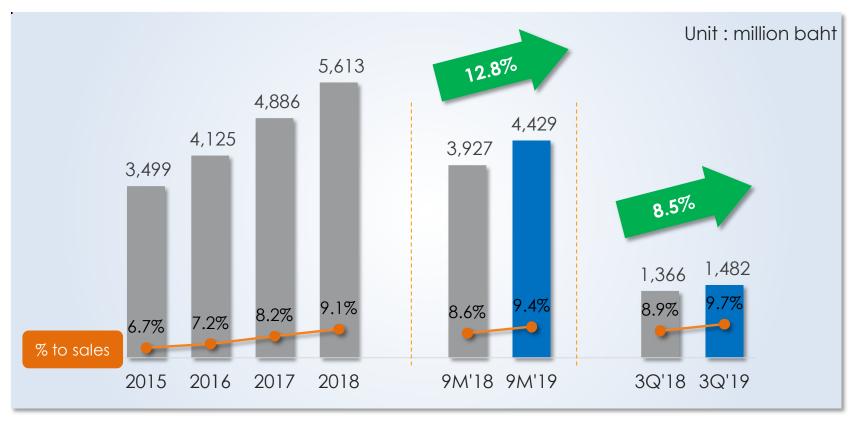




Nine-month period 's Gross profit margin as a percentage of sales has increased from 26.15% in previous year to 26.56% due to change in product sales mix of general merchandise and the enhancement of directly sourced private-label goods, as well as the continuous efficiency improvement in product purchase planning of HomePro, Mega Home, and HomePro in Malaysia.







FY	FY 2015		2017	2018	
EPS	0.27	0.31	0.37	0.43	

9M'18	9M'19
0.30	0.34

3Q'18	3Q'19		
0.10	0.11		





Unit: million baht

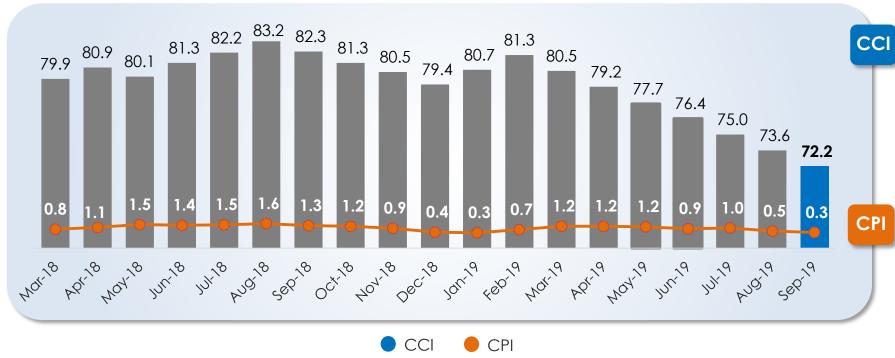
	30 Sep 2019	31 Dec 2018	Var	% change
Cash & Deposit	2,314.88	6,237.75	(3,922.87)	(62.89%)
Inventory	9,838.02	10,245.45	(407.43)	(3.98%)
Land Building & Equipment	35,742.66	35,398.78	343.88	0.97%
Others	2,646.61	2,929.37	(282.77)	(9.65%)
Total Assets	50,542.18	54,811.36	(4,269.18)	(7.79%)
Financial Debt	14,388.65	17,262.22	(2,873.56)	(16.65%)
Account Payable	13,448.97	14,370.53	(921.56)	(6.41%)
Others	3,228.64	3,264.51	(35.88)	(1.10%)
Total Liabilities	31,066.26	34,897.26	(3,831.00)	(10.98%)
Paid-Up Capital	13,151.20	13,151.20	_	-
Share Premium	646.32	646.32	_	_
Retain Earnings	5,67840.	6,116.58	(438.18)	(7.16%)
Total Equities	19,475.92	19,914.10	(438.18)	(2.20%)





### Consumer Confidence hits 39-month low





Consumer confidence index dropped to 72.2 points last month in September from 73.6 points in August, marking the lowest level since July 2016. The index fell for the seventh consecutive month despite the government's economic stimulus measures. Consumers were concerned about the local political instability, slow recovery of Thai economy and purchasing power, and uncertain global economic prospects due to the impact of Brexit and mounting trade war between China and the US. Furthermore, the index has been dampened by concerns on several low crop product prices, reflecting cautious spending in the third quarter.



### Margin expansion through Private Label















































































Over **36** Private Brands



Quality **and** worthiness



Over 3,000 items



Continuous development



# 2019 Store Expansion Plan















		_	-	_	
2Q	Charansanitwong	17 May	-	-	-
	Upcountry	-	-	-	-
3Q	Samyan Mitrtown	-	20 Sep		-
	Mukdahan	30 Aug	-	-	-
4Q ·	Rayong (BanChang)			Nov	
	Bangna - Trad			Dec	

<sup>\*</sup>Excluding Store Relocation of Fashion Island Branch

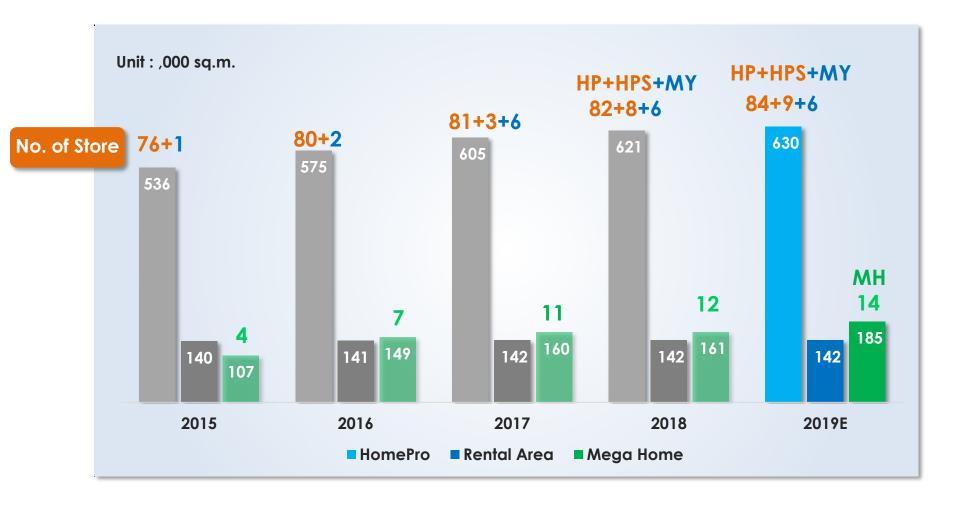
#### Our stores in 2019

Total (stores)	84	9	14	6
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# Continuous Expanding Sales Area



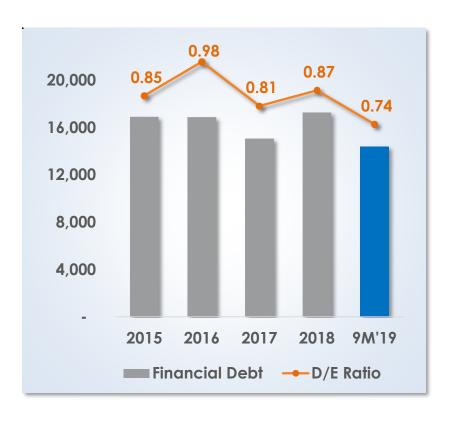




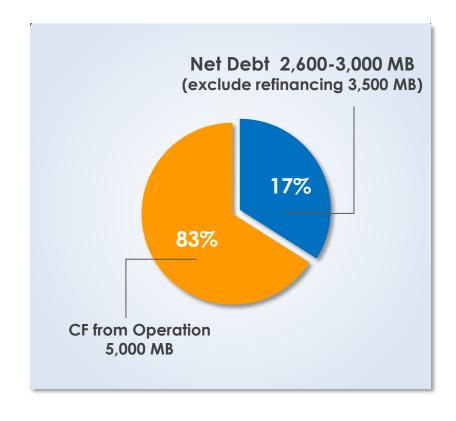
## 2019 Further Funding Rapid Growth



### Financial D/E Ratio



#### Source of Fund 2019



# Marketing Highlight



### HomePro Expo #30

#### 15 - 24 November 2019

The event much anticipated by all home lovers, offering wide range of brands from more than 300 manufactures and distributors, home service and innovation, with special deals from well-known banks.





### HomePro Fair @Khon Kaen

18-27 October 2019

Up to

70 % off

An 11-day long exhibition with fun activities, special shows, and food trucks for everyone to come visit and enjoy.

