



Analyst Meeting |2Q'20 Result

August 6, 2020

(i) Disclaimer



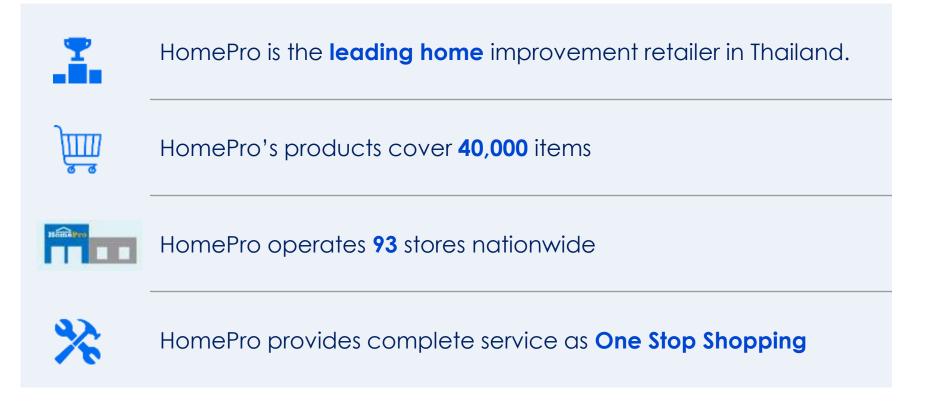
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Home Product Center Plc. : Operating HomePro in Thailand



Market Village

Market Village Co., Ltd.

- Holds 99.99% of total shares
- Objective to manage rental space and provide utilities services to tenants.



 Objective to operate a retail business in Malaysia.



 Objective to operate retail business under trade name "Mega Home".



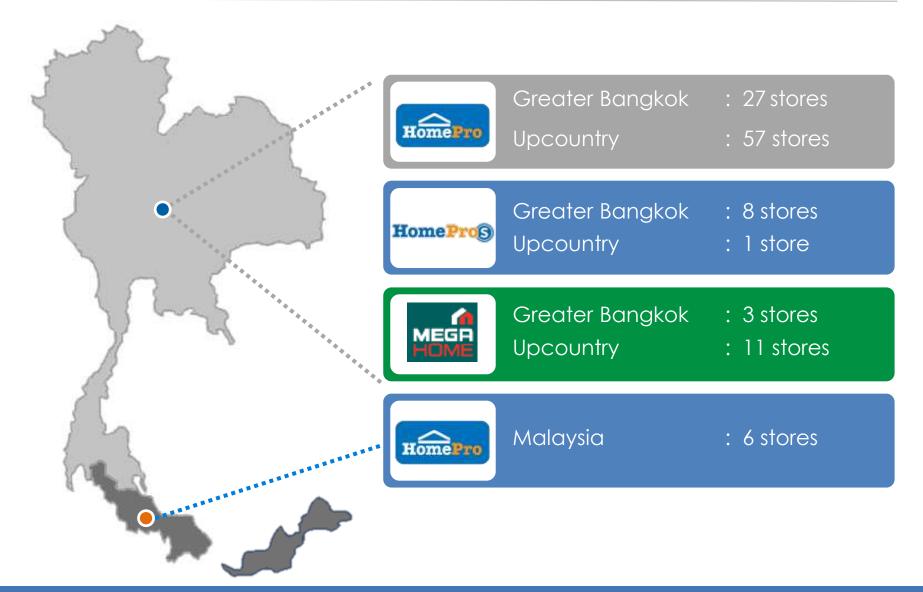


DC Service Center Co., Ltd.

- Holds 99.99% of total shares
- Objective to operate the warehousing and distribution.







(i) Health & Safety at Store after COVID-19



Our stores are cleaned and sanitized thoroughly Reassuring hygiene for customers and associates at every touchpoint



(i) Health & Safety at Store after COVID-19



จุดคัดกรอง

โฮมโปร ร่วมขานรับมาตรการป้องกัน การแพร่ระบาดของไวรัส COVID-19

ลูกค้า

 ยินหางกับ 1 เมตร
สวมหน้ากากงนามัย ก่อนเข้าร้าน เละตลอดเวลา ที่ใช้บริการ



การเข้า-ออกพื้นที่ ณ จุลสงกะเบียน ที่กำหนด

WEAR A FACE MASK

3. วัดอุณหภูมิ

ก่อนเข้าพื้นที่ร้าน 4. สงกะมียน

CLEAN VOLUE INANZIS

CHECKING

 จำกัดจำนวนลูกค้า เละเวลาในการเข้าไช่มริการ ในเกิน 1 ชม./ครั้ง
ล้างมือด้วยเจล

เดลกอออส์ก่อนเข้าพื้นที่



โฮมโปร เพิ่มมาตรการ มั่นใจ...ปลอดภัยทุกจุด

- เช็ดทำความสะอาดทุกจุดสัมพัสกุก 1 ชม. ทั้งห้าง
- ทำความสะอาดราวบันไดเสื่อมด้วยน้ำยาข่าเชื้อทำความสะอาดทุกๆ 1 ชม.
- ทำความสะอาดห้องน้ำกุกๆ 1 ชม.
- วัดอุณหภูมิก่อนเข้าพื้นที่ปฏิบัติงาม
- พนักงานใส่หน้ากากอนามัยและ FACE SHIELD ตลอดเวลา การปฏิบัติงาน
- งดกิจกรรมการใช้เสียงกายในร้าน

พื้นที่สำหรับลูกค้า รอรับบริการ

- นั่งเว้นระยะห่าง 1 เมตร
- สวมหน้ากากอนามัย ตลอดเวลาที่ใช้บริการ



ช่องทางพิเศษ สำหรับพู้สูงอายุ พู้พิการและสตรีมีครรภ์

เพราะเราอยากช่วยลดความเสี่ยง

ขอสงวนสิทธิ์ให้พู้สูงอายุ พู้พิการและสตรีมีครรก์ ได้ใช้บริการก่อน

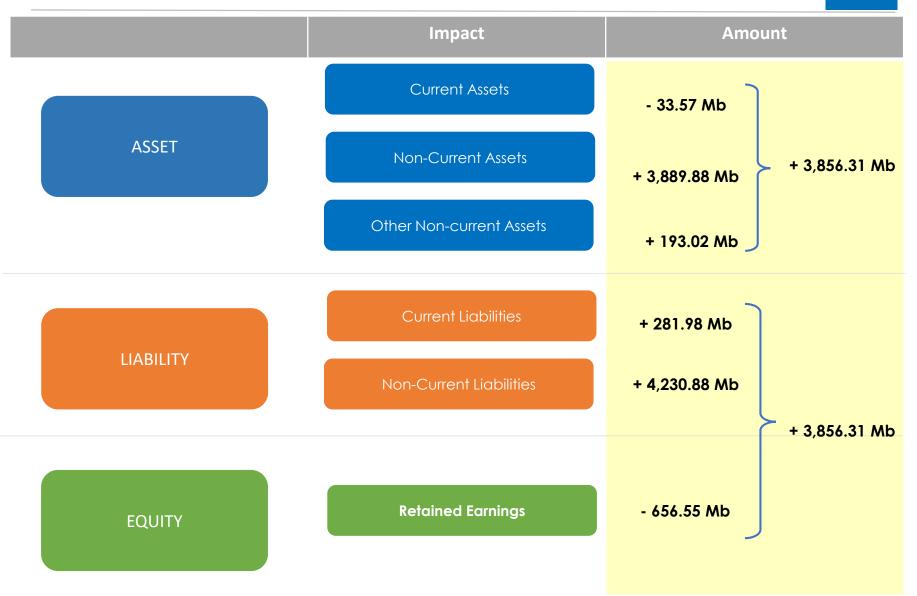


เลี่ยงการชำระด้วยเงินสด โดยการชำระ พ่านช่องกาง ดังนี้



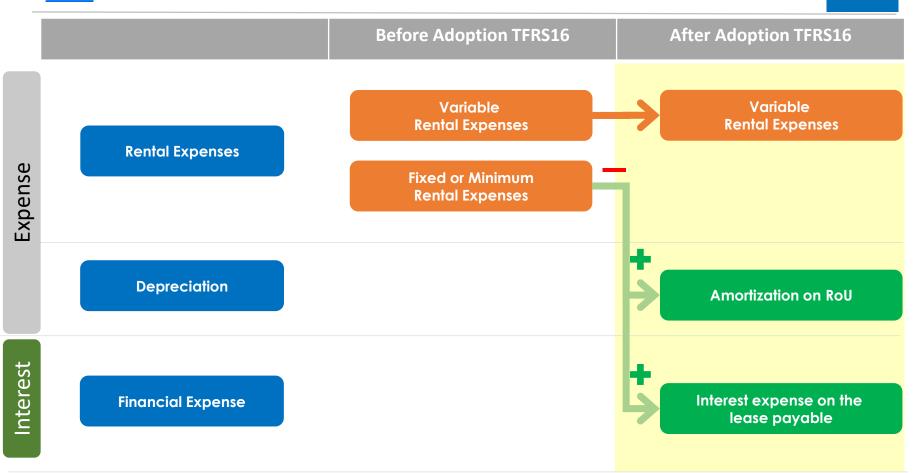
TFRS 16 Adoption – Balance Sheet Impact as at Jan 1,2020





TFRS 16 Adoption – Profit & Loss Statement impact in 2020





TFRS16 net Impact to 2020 P/L is less than THB 15.00 MB

P & L Summary



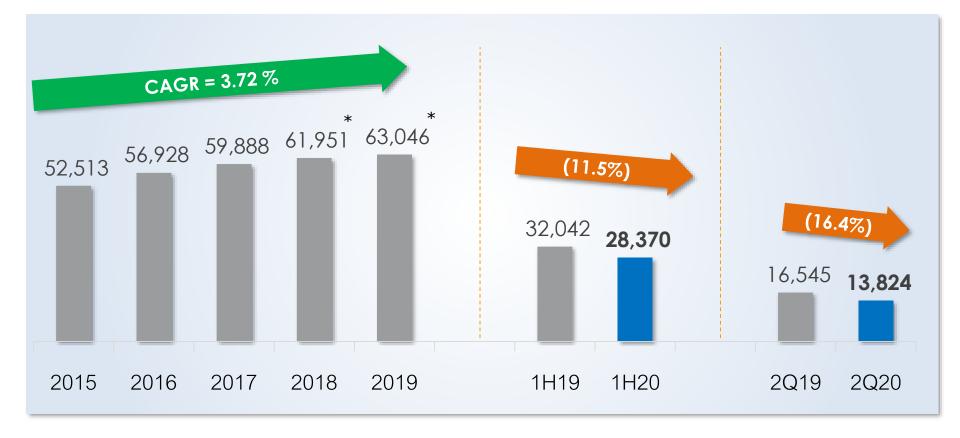
Unit : MB

| | 1H'2020 | % of sales | 1H'2019 | % of sales | Var | % change |
|---------------------------------------|----------|----------------|----------|---------------|-----------|----------------|
| Revenue from contracts with customers | 28,369.8 | 100.0% | 32,042.2 | 100.0% | (3,672.4) | (11.5%) |
| Rental Income | 594.7 | 2.1% | 1,069.6 | 3.3% | (474.9) | (44.4%) |
| Other Income | 756.1 | 2.7% | 1,006.6 | 3.1% | (250.5) | (24.9%) |
| Total Revenue | 29,720.6 | 1 04.8% | 34,118.4 | 106.5% | (4,397.8) | (12.9%) |
| Cost of sales and service | 21,343.0 | 75.2% | 24,041.1 | 75.0% | (2,698.1) | (11.2%) |
| Gross profit | 7,026.8 | 24.8% | 8,001.1 | 25.0% | (974.3) | (12.2%) |
| Cost of Rental | 269.3 | 0.9% | 325.0 | 1.0% | (55.7) | (17.1%) |
| Total Expenses | 5,168.9 | 18.2% | 5,909.5 | 18.4% | (740.6) | (12.5%) |
| EBIT | 2,939.4 | 10.4% | 3,842.8 | 12.0% | (903.4) | (23.5%) |
| Finance Cost | 241.1 | 0.8% | 215.8 | 0.7% | 25.3 | 11.7% |
| Тах | 489.2 | 1.7% | 680.6 | 2.1% | (191.5) | (28.1%) |
| Net Profit | 2,209.2 | 7.8% | 2,946.5 | 9.2% | (737.3) | (25.0%) |
| | | | | | | |
| Depreciation | 1,616.3 | 5.7% | 1,441.3 | 4.5% | 174.9 | 12.1% |
| EBITDA | 4,555.7 | 16.1% | 5,284.2 | 16.5% | (728.50) | (13.8%) |



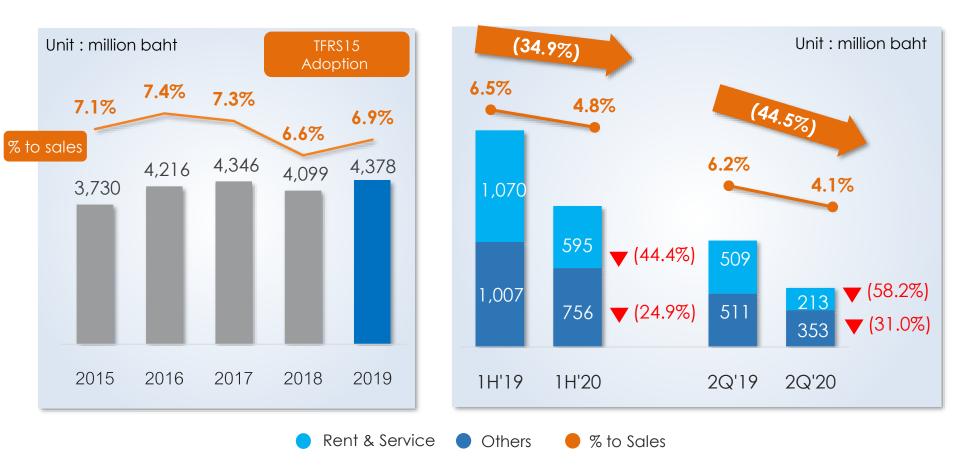


Unit : million baht



• Other Income





- Rental and service income decreased from the closure of leasable space in HomePro and Market Village, during which the Company has lowered or suspended the rent for tenants, and the cancellation of HomePro Expo event in the first quarter of 2020
- Other income declined in relation to the declining of sales along with the lower-level of promotional activities with vendors both in stores and for HomePro Expo event.
- * Home Service income was included in 2018-2019



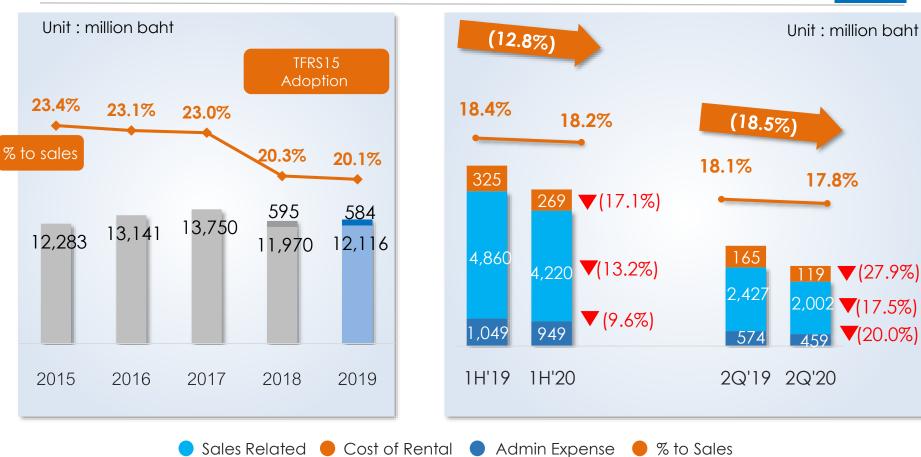
HomePro

17.8%

19

V(27.9%)

√59 **▼**(20.0%)



- The amount decreases in SG&A were mainly driven by the cancellation of HomePro Expo event, along with lower variable and fixed expenses. Variable expenses are adjusted downwards based on sales. In addition, fixed expense was reduced following to the number of stores-closing days. As a result, SG&A as a percentage of sales was reduced from 18.44% in 1H'19 to 18.22% in 1H'20
- Cost of Rental decreased due to lower utility costs, depreciation expense, maintenance cost, and outsourced labor cost of space rental business.
- * Cost of Rental Business was included in 2018-2019





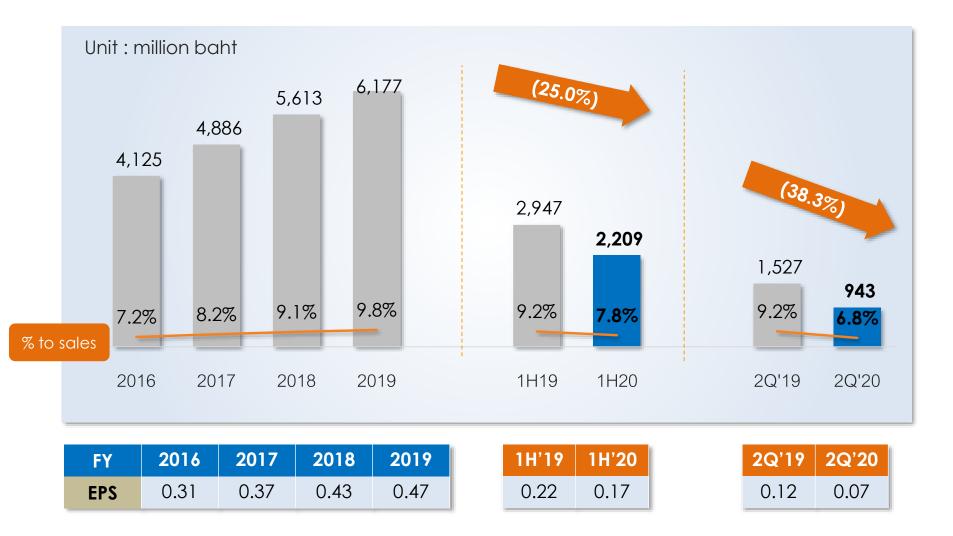
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Gross profit margin as a percentage of sales has decreased from 24.97% in 1H'19 to 24.77% in 1H'20 due to an increase of sales mix from the products that have lower gross profit margin than the average such as home appliances and cooling items. Especially during the store closure in the second quarter.







NPAT declined by 25.0% and NPAT as a percentage of sales decreased from 9.2% in 1H'19 to 7.8% in 1H'20. Earnings per share **(EPS)** were Baht 0.17 in 1H'20, down 25.0% YoY.

Balance Sheet at a glance



Unit : million baht

| | 30 June 2020 | 31 Dec 2019 | Var | % change |
|---------------------------|--------------|-------------|-----------|-------------|
| Cash & Deposit | 3,708.90 | 2,860.0 | 848.9 | 29.7% |
| Inventory | 9,362.63 | 10,421.3 | (1,058.6) | (10.2%) |
| Land Building & Equipment | 38,656.4 | 35,710.6 | 2,945.8 | 8.2% |
| Others | 2,710.1 | 3,057.1 | (347.0) | (11.4%) |
| Total Assets | 54,438.0 | 52,049.0 | 2,389.1 | 4.6% |
| Financial Debt* | 19,428.6 | 13,388.2 | 6,040.4 | 45.1% |
| Account Payable | 11,966.8 | 14,069.1 | (2,102.3) | (14.9%) |
| Others | 3,111.1 | 3,453.6 | (342.4) | (9.9%) |
| Total Liabilities | 34,506.5 | 30,910.9 | 3,595.7 | 11.6% |
| Paid-Up Capital | 13,151.2 | 13,151.2 | - | - |
| Share Premium | 646.3 | 646.3 | - | - |
| Retain Earnings | 6,134.0 | 7,340.6 | (1,206.6) | (16.4%) |
| Total Equities | 19,931.5 | 21,138.1 | (1,206.6) | (5.7%) |





Sentiment picked up for a second straight month



Consumer sentiment rose to 49.2 points in June from 48.2 points in May. Consumer sentiment picked up for the second consecutive month, boosted by businesses reopening and the government's relief and economic stimulus schemes. Despite improving sentiment, the index remains at historically low levels since October 1998 as consumers are still fretting over the economy and overall employment prospects, as well as lower domestic purchasing power, tourism and exports. Consumers are likely to slow their spending for the next three to six months until the outbreak situation improves and wider economic activity resumes.

HomePro

🕎 Margin expansion through Private Label













Over 5,000 items



Quality **and** worthiness



Continuous development









| ΊΗ | - | - | - | - |
|----|---|---|---|---|
| 2H | 2 | - | - | - |

2

Our stores in 2020

2020 New stores

| Total (stores) | 86 | 9 | 14 | 6 |
|----------------|----|---|----|---|
|----------------|----|---|----|---|



